



# STEFANPERSSON VD, CRAFT





We began fighting the cold and wet in 1977.







Company overview

200 MEURO

70 Markets



























#### **KEY MARKETS**

Germany Norway Denmark Sweden Benelux Canada USA

# Business plan per Business areas



Retail - wholesale



Footwear



Club



Corporate



# Business areas

E-com



Retail - wholesale



Footwear



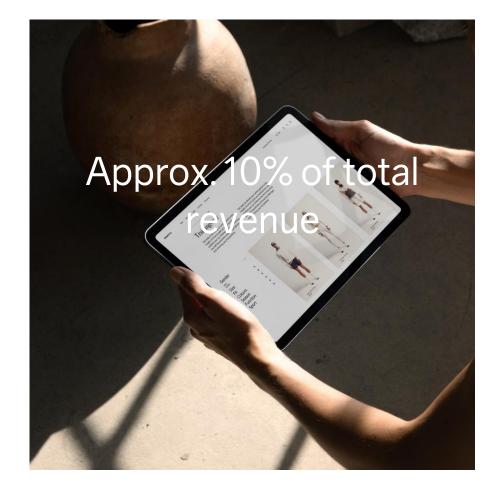
Club



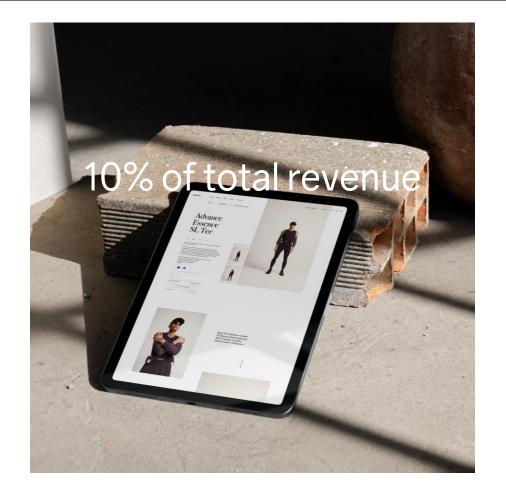
Corporate



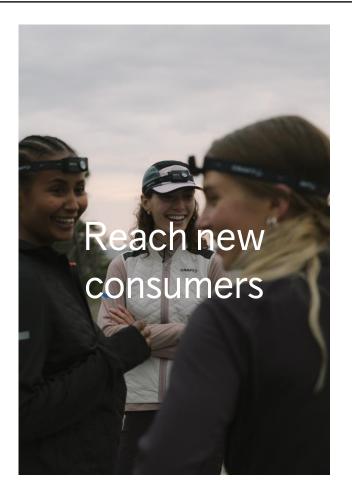
#### E-com, Today. Full year 2024



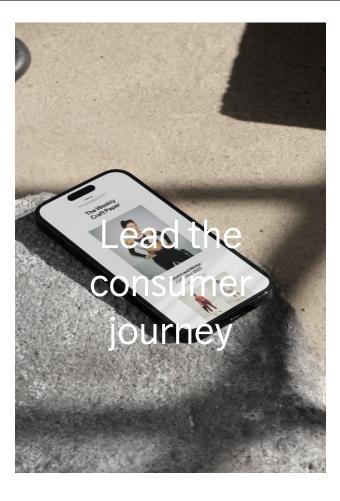
#### E-com, Tomorrow. 2030



# E-com. Why







#### E-com. How







# Business areas

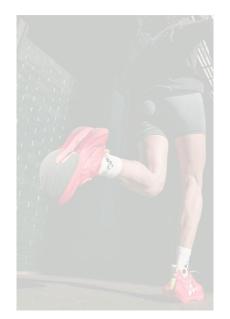
E-com



Retail - wholesale



Footwear



Club



Corporate



#### Retail. Today. Full year 2024



#### Retail, Tomorrow. 2030



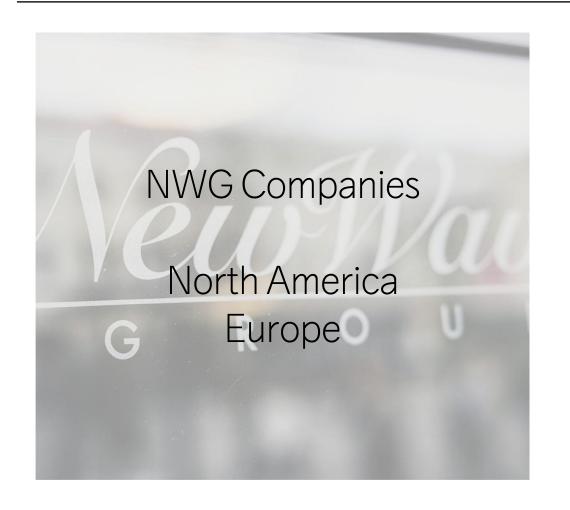
#### Retail. Why





#### CRAFT:

#### Retail. Where



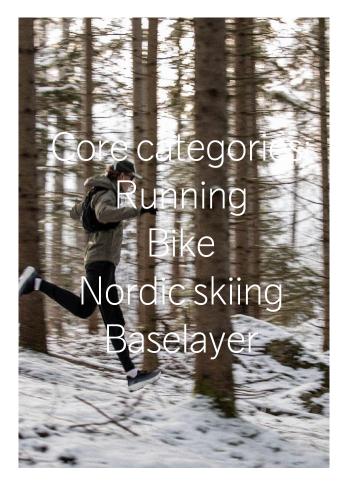






#### Retail. How

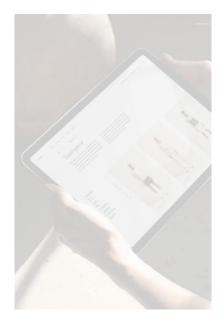




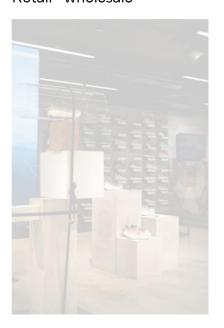


# Business areas

E-com



Retail - wholesale



Footwear



Club



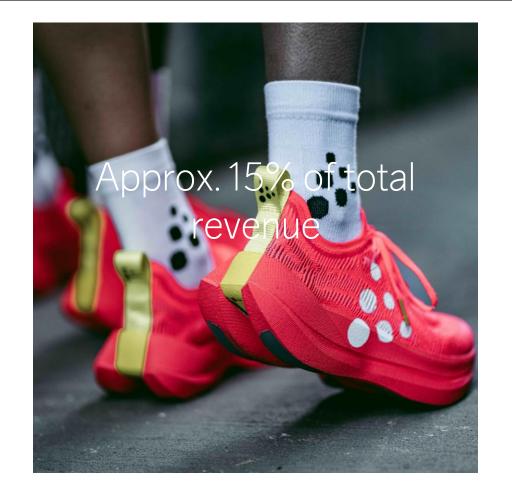
Corporate



#### Footwear. Today. Full year 2024

# Approx. 5% of total revenue

#### Footwear, Tomorrow. 2030



Craft NWG Board Meeting May 2025 Craft Business Plan 2030

#### Footwear. Why

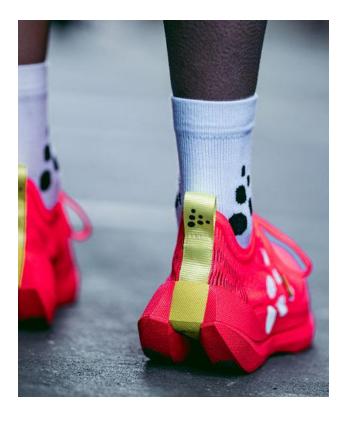
1. The Running gear market is one of the highest valued industries among sports retail globally.



2. Running is global



3. Success in Footwear correlates with larger Cap Value



# Running is global.



Running is the most popular individual sport activity.

The Running gear market is one of the highest valued industries among sports retail globally.

# RUNNING WAS THE MOST POPULAR SPORT – AND IT'S GROWING

Running saw the most uploads in 2023, and more and more athletes are motivated to lace 'em up: The share of Strava athletes uploading runs increased 4%.

SPORTS WITH MOST UPLOADS ON STRAVA IN 2023:

1. RUN 🌯 2. RIDE (INCL

2. RIDE (INCLUDING E-BIKE) 🙈

3. WALK 🕾

4. TRAIL RUN 🏖

5. GRAVEL AND MOUNTAIN BIKE RIDE 🕉

6. HIKE 🔔 7.

7. VIRTUAL RIDE 3%

8. WORKOUT ॐ

9. SWIM ﷺ

10. ALPINE SKI 💥





#### Footwear. How

Drive awareness through Swedish design clear digital presence

Ambassador & influencer program. Digitally & Locally Interact with the local communities

100% Dedicated Footwear Local Sales Teams

Build strong **KA - and store** staff relationships













#### Footwear. Where



External
distributors

- Nordics
- Benelux
- Dach
- North America
- UK

- Asia
- Latin America
- South Europe

# Business areas

E-com



Retail - wholesale



Footwear



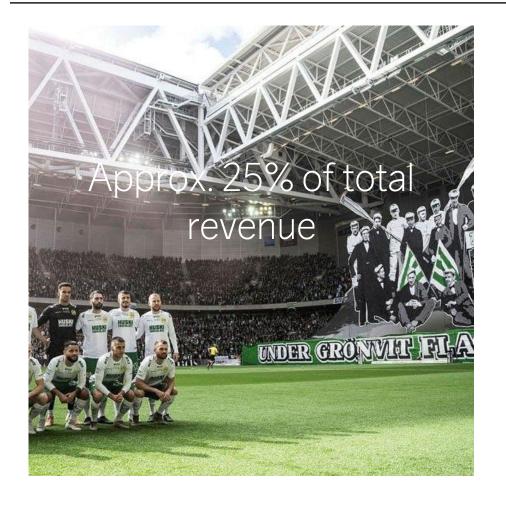
Club



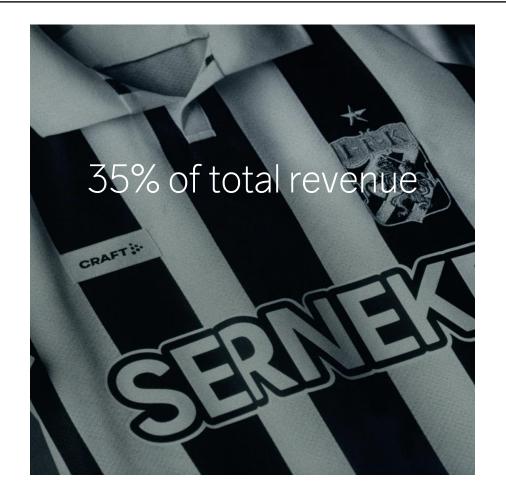
Corporate



#### Club. Today. Full year 2024



#### Club, Tomorrow. 2030



#### CRAFT:

# Club. Why?









#### Club. Where



- Nordics
- Benelux
- Dach
- USA

#### New Markets:

- UK & Ireland
- Spain
- Canada
- Italy

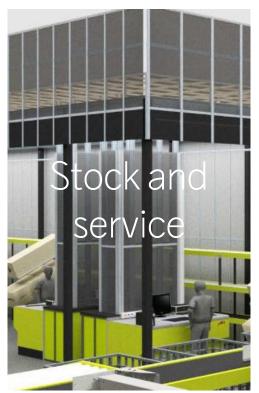
#### Club. How

2030

"The best club supplier in the world"



#### Club. How



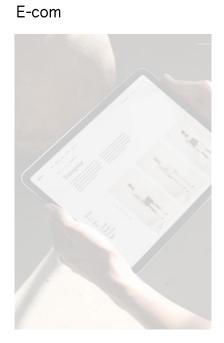








# Business areas



Retail - wholesale



Footwear



Club



Corporate



#### Corporate. Today. Full year 2024

#### Corporate. Tomorrow. 2030



#### Corporate. Where



- Nordics
- Benelux
- Dach
- USA

#### Corporate. Why

# ost profitable business area

#### Corporate. How



