

**FINANCIAL KEY FIGURES**  
For definitions, see the current interim report.

	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022	Q3 2022	Q2 2022	Q1 2022	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020	Q1 2020
<b>ORGANIC GROWTH</b>																								
Net sales	3 144.9	2 390.4	2 300.1	2 183.9	2 827.3	2 308.3	2 397.9	1 995.2	2 735.9	2 337.0	2 304.5	2 135.5	2 815.1	2 234.4	2 019.2	1 774.9	2 306.7	1 663.5	1 486.8	1 261.6	1 873.2	1 470.1	1 314.5	1 440.9
Acquisition	330.7	97.7	0.0	0.0	0.0	0.0	10.1	24.0	41.1	147.7	176.1	155.6	179.6	67.3	-	-	-	-	-	-	-	-	-	-
Currency exchange effects	-183.6	-111.3	-131.5	8.7	16.7	-75.1	18.1	-2.5	50.5	94.6	108.6	105.7	183.9	144.6	93.7	61.3	18.3	-17.8	-60.5	-78.9	-96.4	-59.6	-4.8	37.5
<b>TOTAL GROWTH EX. CURRENCY EXCHANGE EFFECTS GROWTH, QUARTER, %</b>	<b>17.7</b>	<b>8.4</b>	<b>1.4</b>	<b>9.0</b>	<b>2.7</b>	<b>2.0</b>	<b>3.3</b>	<b>-6.5</b>	<b>-4.6</b>	<b>0.4</b>	<b>8.8</b>	<b>14.7</b>	<b>14.1</b>	<b>25.6</b>	<b>29.5</b>	<b>35.8</b>	<b>22.2</b>	<b>14.4</b>	<b>18.4</b>	<b>-7.0</b>	<b>-2.7</b>	<b>-9.2</b>	<b>-2.9</b>	<b>-6.7</b>
<b>ACQUIRED GROWTH, QUARTER %</b>	<b>11.7</b>	<b>4.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.4</b>	<b>1.1</b>	<b>1.5</b>	<b>6.6</b>	<b>8.7</b>	<b>8.8</b>	<b>7.8</b>	<b>4.0</b>	<b>-</b>									
<b>ORGANIC GROWTH, QUARTER %</b>	<b>6.0</b>	<b>4.1</b>	<b>1.4</b>	<b>9.0</b>	<b>2.7</b>	<b>2.0</b>	<b>2.8</b>	<b>-7.6</b>	<b>-6.1</b>	<b>-6.3</b>	<b>0.0</b>	<b>5.6</b>	<b>6.3</b>	<b>21.6</b>	<b>29.5</b>	<b>35.8</b>	<b>22.2</b>	<b>14.4</b>	<b>18.4</b>	<b>-7.0</b>	<b>-2.7</b>	<b>-9.2</b>	<b>-2.9</b>	<b>-6.7</b>
<b>ORGANIC GROWTH, ACCUMULATED, %</b>	<b>6.0</b>	<b>4.1</b>	<b>1.4</b>	<b>9.0</b>	<b>2.7</b>	<b>2.0</b>	<b>2.8</b>	<b>-7.6</b>	<b>-6.1</b>	<b>-6.3</b>	<b>0.0</b>	<b>5.6</b>	<b>6.3</b>	<b>21.6</b>	<b>29.5</b>	<b>35.8</b>	<b>22.2</b>	<b>14.4</b>	<b>18.4</b>	<b>-7.0</b>	<b>-2.7</b>	<b>-9.2</b>	<b>-2.9</b>	<b>-6.7</b>
<b>CAPITAL EMPLOYED AND RETURN ON CAPITAL EMPLOYED</b>																								
Total assets	12 882.9	12 794.0	11 034.0	10 850.5	11 326.4	10 860.0	10 850.5	10 797.5	10 739.3	11 426.4	11 277.2	10 837.4	10 943.6	10 326.2	8 524.8	7 744.1	7 660.6	7 415.9	7 128.1	7 140.2	7 216.7	7 880.1	7 936.9	8 416.2
Pension provisions	-25.1	-25.3	-25.4	-25.5	-25.4	-25.7	-25.5	-25.4	-24.8	-25.7	-26.0	-24.4	-24.1	-23.0	-22.6	-21.4	-19.4	-19.4	-19.2	-18.8	-18.0	-20.0	-19.8	-20.0
Other provisions	-0.7	-0.6	-1.6	-3.5	-3.9	-3.4	-3.5	-3.5	-5.1	-5.4	-5.4	-5.1	-7.2	-6.2	-6.3	-5.7	-7.1	-7.6	-7.4	-7.6	-5.0	-4.8	-5.1	-5.1
Deferred tax liabilities	-163.9	-166.3	-166.4	-170.2	-180.1	-179.4	-185.5	-185.8	-178.0	-170.3	-162.0	-158.2	-159.2	-154.6	-151.8	-144.3	-138.4	-138.4	-138.4	-143.3	-140.1	-144.1	-147.6	-162.3
Accounts payable	-1 194.8	-1 186.1	-947.6	-827.7	-886.4	-801.2	-795.1	-649.7	-967.8	-1 054.7	-990.3	-955.7	-1 404.8	-1 561.4	-998.0	-810.5	-926.1	-841.9	-586.1	-614.3	-543.6	-672.8	-517.4	-669.6
Current tax liabilities	-156.8	-122.3	-37.5	-85.8	-38.4	-51.9	-9.6	-79.6	-86.7	-113.0	-80.9	-107.0	-104.4	-158.6	-149.9	-112.0	-89.9	-77.9	-61.4	-40.0	-58.6	-61.6	-72.6	-42.3
Other liabilities	-13.2	-13.0	-386.3	-150.7	-197.3	-394.8	-437.2	-142.7	-188.4	-389.2	-364.3	-147.4	-174.7	-165.6	-159.1	-150.8	-163.6	-184.3	-170.0	-151.7	-177.9	-206.7	-181.8	-127.9
Accrued expenses and prepaid income	-560.4	-535.5	-400.4	-375.5	-412.2	-412.6	-396.9	-394.0	-426.5	-421.5	-395.7	-391.7	-429.7	-394.7	-347.6	-313.9	-351.9	-263.8	-236.4	-236.2	-272.5	-266.3	-358.7	-252.5
<b>CAPITAL EMPLOYED, SEK MILLION</b>	<b>10 768.0</b>	<b>10 744.9</b>	<b>9 068.7</b>	<b>9 211.7</b>	<b>9 581.7</b>	<b>8 991.1</b>	<b>8 997.2</b>	<b>9 316.8</b>	<b>8 861.9</b>	<b>9 246.6</b>	<b>9 252.7</b>	<b>9 047.9</b>	<b>8 838.5</b>	<b>7 862.1</b>	<b>6 689.5</b>	<b>6 185.5</b>	<b>5 964.2</b>	<b>5 882.6</b>	<b>5 908.8</b>	<b>5 928.6</b>	<b>5 988.2</b>	<b>6 483.6</b>	<b>6 734.2</b>	<b>7 136.6</b>
Average capital employed	10 174.8	10 164.3	9 325.2	9 386.7	9 221.8	8 925.5	8 925.6	9 089.4	8 750.7	8 943.0	8 944.1	8 843.7	7 301.9	6 913.2	6 326.9	6 074.9	5 981.2	5 940.4	5 953.5	5 963.4	6 542.5	6 785.2	6 910.5	7 111.7
Result before tax	403.3	224.9	217.0	187.6	435.1	276.1	267.9	154.3	480.6	345.0	328.8	285.0	525.2	384.8	340.6	199.5	393.4	250.1	231.9	87.4	269.2	161.1	92.8	-42.1
Financial expenses	-37.7	-29.5	-26.2	-25.7	-31.8	-37.7	-34.4	-33.0	-42.1	-39.6	-36.0	-29.6	-22.5	-14.1	-11.9	-10.2	-10.6	-11.6	-10.3	-13.5	-14.6	-15.8	-20.2	-18.4
Result before tax plus financial expenses	441.0	254.3	243.1	213.2	466.9	313.8	302.2	187.3	522.7	384.6	364.8	314.6	547.6	399.0	352.5	209.7	404.0	261.7	242.2	100.9	283.3	176.9	113.0	-23.7
<b>RETURN ON CAPITAL EMPLOYED, ROLLING 12 MONTHS, % *</b>	<b>11.3</b>	<b>11.6</b>	<b>13.3</b>	<b>13.8</b>	<b>13.8</b>	<b>14.9</b>	<b>15.6</b>	<b>16.1</b>	<b>18.1</b>	<b>33.3</b>	<b>31.9</b>	<b>30.9</b>	<b>26.7</b>	<b>19.7</b>	<b>19.4</b>	<b>18.4</b>	<b>16.9</b>	<b>15.0</b>	<b>13.5</b>	<b>11.3</b>	<b>8.4</b>	<b>7.5</b>	<b>6.7</b>	<b>6.6</b>
<b>RETURN ON EQUITY</b>																								
Result for the period	306.1	165.6	166.8	144.2	344.4	204.1	210.3	121.1	366.4	270.9	259.6	222.2	446.2	304.0	265.0	153.5	308.5	196.0	187.7	67.7	208.2	118.9	72.9	-36.9
Total equity	6 824.0	6 652.8	6 544.2	6 921.5	7 217.1	6 589.0	6 528.1	6 827.3	6 460.4	6 379.8	6 186.3	6 106.7	5 890.5	5 571.4	5 027.9	4 791.6	4 567.6	4 452.3	4 195.8	4 065.7	3 855.5	3 860.3	3 799.7	3 939.3
Average equity	7 020.6	6 935.0	6 880.6	7 069.3	6 838.8	6 524.7	6 494.3	6 643.9	6 175.5	6 135.2	6 038.4	5 998.6	5 229.1	5 069.5	4 797.8	4 679.6	4 211.5	4 153.9	4 025.6	3 960.6	3 813.1	3 815.5	3 785.2	3 855.0
<b>RETURN ON EQUITY, ROLLING 12 MONTHS, % *</b>	<b>11.1</b>	<b>11.8</b>	<b>12.5</b>	<b>12.8</b>	<b>12.9</b>	<b>13.8</b>	<b>14.9</b>	<b>15.3</b>	<b>18.1</b>	<b>19.5</b>	<b>20.4</b>	<b>20.6</b>	<b>22.4</b>	<b>20.3</b>	<b>19.2</b>	<b>18.1</b>	<b>18.0</b>	<b>15.9</b>	<b>14.5</b>	<b>11.8</b>	<b>9.5</b>	<b>8.4</b>	<b>7.8</b>	<b>8.0</b>
<b>WORKING CAPITAL, NET DEBT AND NET DEBT IN RELATION TO WORKING CAPITAL</b>																								
Total current assets	8 589.3	8 704.0	7 287.1	7 145.2	7 594.7	7 392.6	7 374.0	7 284.8	7 446.5	7 959.3	7 851.1	7 568.6	7 673.7	7 017.4	5 476.5	4 837.6	4 783.6	4 568.6	4 304.8	4 121.1	4 246.6	4 385.9	4 892.0	5 196.9
Liquid assets	-526.0	-571.3	-435.1	-447.7	-545.8	-474.7	-492.0	-475.9	-372.6	-416.5	-376.7	-419.4	-279.2	-305.5	-298.6	-327.9	-311.0	-405.8	-344.8	-325.1	-226.8	-277.8	-257.6	-257.6
Current tax receivables	-160.7	-188.2	-117.1	-161.1	-66.6	-68.4	-68.4	-64.4	-43.8	-41.9	-29.0	-26.0	-30.2	-22.5	-27.2	-21.8	-16.7	-15.7	-27.8	-20.1	-13.4	-40.1	-71.2	-66.8
Accounts payable	-1 194.8	-1 186.1	-947.6	-827.7	-886.4	-801.2	-795.1	-649.7	-967.8	-1 054.7	-990.3	-955.7	-1 404.8	-1 561.4	-998.0	-810.5	-926.1	-841.9	-586.1	-614.3	-543.6	-672.8	-517.4	-669.6
Other liabilities	-13.2	-13.0	-386.3	-150.7	-197.3	-394.8	-437.2	-142.7	-188.4	-389.2	-364.3	-147.4	-174.7	-165.6	-159.1	-150.8	-163.6	-184.3	-170.0	-151.7	-177.9	-206.7	-181.8	-127.9
Accrued expenses and prepaid income	-560.4	-535.5	-400.4	-375.5	-412.2	-412.6	-396.9	-394.0	-426.5	-421.5	-395.7	-391.7	-429.7	-394.7	-347.6	-313.9	-351.9	-263.8	-236.4	-236.2	-272.5	-266.3	-358.7	-252.5
<b>WORKING CAPITAL, SEK MILLION</b>	<b>6 134.2</b>	<b>6 210.0</b>	<b>5 000.6</b>	<b>5 182.4</b>	<b>5 486.5</b>	<b>5 240.9</b>	<b>5 184.5</b>	<b>5 558.2</b>	<b>5 447.4</b>	<b>5 752.4</b>	<b>5 655.4</b>	<b>5 671.2</b>	<b>5 214.9</b>	<b>4 594.0</b>	<b>3 639.2</b>	<b>3 242.0</b>	<b>2 997.4</b>	<b>2 951.9</b>	<b>2 878.7</b>	<b>2 879.5</b>	<b>3 053.4</b>	<b>3 479.3</b>	<b>3 585.8</b>	<b>3 822.6</b>
Long-term interest-bearing liabilities	3 371.4	3 234.7	2 318.1	2 085.6	2 185.9	2 207.9	2 274.5	2 283.4	2 194.9	2 641.6	2 737.1	2 651.4	2 418.4	2 037.9	1 436.2	1 177.2	1 168.8	1 231.5	1 514.4	1 620.4	1 933.3	2 128.0	2 444.6	2 723.7
Short-term interest-bearing liabilities	236.9	218.4	206.5	204.6	198.7	194.2	194.5	206.1	206.6	225.2	269.3	289.8	330.6	252.9	225.4	216.7	229.9	198.8	198.6	242.5	209.4	497.2	489.8	473.6
Liquid assets	-526.0	-571.3	-435.1	-447.7	-545.8	-474.7	-492.0	-475.9	-372.6	-416.5	-376.7	-419.4	-279.2	-305.5	-298.6	-327.9	-311.0	-405.8	-344.8	-325.1	-226.8	-277.8	-257.6	-257.6
<b>NET DEBT, SEK MILLION</b>	<b>3 082.2</b>	<b>2 941.9</b>	<b>2 089.5</b>	<b>1 842.5</b>	<b>1 818.8</b>	<b>1 927.5</b>	<b>1 977.0</b>	<b>2 013.6</b>	<b>2 028.9</b>	<b>2 567.2</b>	<b>2 649.9</b>	<b>2 564.6</b>	<b>2 329.6</b>	<b>2 011.5</b>	<b>1 356.1</b>	<b>1 095.3</b>	<b>1 068.8</b>	<b>1 119.3</b>	<b>1 307.2</b>	<b>1 518.1</b>	<b>1 817.6</b>	<b>2 396.4</b>	<b>2 656.6</b>	<b>2 939.6</b>
<b>NET DEBT IN RELATION TO WORKING CAPITAL, %</b>	<b>50.2</b>	<b>47.4</b>	<b>41.8</b>	<b>35.6</b>	<b>33.2</b>	<b>36.8</b>	<b>38.1</b>	<b>36.2</b>	<b>37.2</b>	<b>44.6</b>	<b>46.9</b>	<b>45.2</b>	<b>44.7</b>	<b>43.8</b>	<b>37.3</b>	<b>33.8</b>	<b>35.7</b>	<b>37.9</b>	<b>45.4</b>	<b>52.7</b>	<b>59.5</b>	<b>68.9</b>	<b>74.1</b>	<b>76.9</b>

