

2020 Interim report

New Wave Group

January - June

NWG // THE WORLD

This is New Wave Group

New Wave Group is a growth company that designs, acquires and develops brands. To ensure good risk diversification, the Group will market its products in the promo market and the retail market.



Sales acitivity in own subsidiary



Own purchasing offices

Our operating segments and sales channels

Our brands are categorized according to which of our three operating segments it belongs to: **Corporate**, **Sports & Leisure** or **Gifts & Home Furnishings**.

The brands are distributed in both the **promo market** and the **retail market** to achieve good risk diversification.



Sports & Leisure



NWG // THE SEGMENTS

Corporate

The vision for the **Corporate** operating segment is to become the leading supplier of promotional products to corporations in Europe and one of the leading suppliers in the United States by offering companies a broad product range, strong brands, advanced expertise and service, and a superior all-inclusive concept. NWG // THE SEGMENTS

Sports & Leisure

The vision for the **Sports ප Leisure** operating segment involves establishing Craft as a world-leading sportswear brand, and making Cutter ප Buck a world-leading golf apparel brand.

The brand Auclair should take a leading position on gloves in Europe and we will also use Paris Glove's strong distribution platform to launch the Group's other brands in Canada.

Overall, we want to be one of the leading sports suppliers, both in Sweden and in other European countries and in the United States. All in all, our brands shall give us a position among the largest sport suppliers in the world. NWG // THE SEGMENTS

Gifts & Home Furnishings

The vision for the **Gifts & Home Furnishings** operating segment is to make Orrefors and Kosta Boda world-leading glass and crystal suppliers.

Part of the vision also involves utilising innovative and playful design to make Sagaform a prominent player in Northern Europe in both the promo and retail markets. NWG // THE QUARTER

The quarter at a glance

NWG // THE QUARTER



The quarter

- Decreased demand COVID-19
- Shutdown in several countries
- Trading is increasing
- Liquidity
- Cost savings

Financial information

2020

April - June

2020

April - June

Net sales

- Sales amounted to SEK 1,314.5 (1,689.0) million
- Sales decreased by 22 % (same in local currencies)
- Promo sales channel decreased 8 %, retail 44 %



Net sales per operating segment

Corporate 2%

Sports & Leisure -51%

Gifts & Home Furnishings -24%



Promo Retail

April - June

Net sales per geographic area and operating segment

		Corporate Sports & Leisure		Gifts & Home Furnishings		Total			
SEK million	Apr - Jun 2020	Apr - Jun 2019	Apr - Jun 2020	Apr - Jun 2019	Apr - Jun 2020	Apr - Jun 2019	Apr - Jun 2020	Apr - Jun 2019	Change %
USA	28.5	53.2	136.8	394.9	10.9	11.2	176.2	459.3	-62%
Sweden	79.8	121.6	76,3	109.9	118.4	164.1	274.5	395.6	-31%
Central Europe	104.4	171.3	55.4	57.6	4,1	2.6	163.9	231.5	-29%
Nordic countries excl. Sweden	72.3	120.5	48.4	93.0	7.5	9.7	128.3	223.2	-43%
Southern Europe	357.2	197.2	11.1	11.0	0.0	0.2	368.3	208.3	77%
Other countries	188.3	147.3	10.8	20.7	4.5	3.1	203.5	171.1	19%
Total	830.4	811.1	338.7	687.0	145.4	191.0	1 314.5	1 689.0	-22%

2020

April - June

- Gross profit margin amounted to 39.2 (46.5)%
- Larger share of trading shipments
- External costs and personnel costs amounted to a total of SEK -396.8 (-620.7) million
- Cost savings
- Reduced number of staff and temporary layoffs
- Operating result amounted to SEK 110.1 (119.6) million
- Lower net sales
- Cost savings
- Government support
- Result for the period amounted to SEK 72.9 (83.7) million

SEK million	Apr – Jun 2020		Apr – Jun 2019	
Net sales	1 314.5		1 689.0	
Goods for resale	-799.7		-903.3	
Gross profit	514.8	39.2%	785.7	46.5%
Other operating income	61.4		15.5	
External costs	-187.7		-330.2	
Personnel costs	-209.1		-290.5	
Depreciation and write-downs of tangible and intangible fixed assets	-57.8		-52.8	
Other operating costs	-11.4		-7.7	
Share of associated companies' result	-0.1		-0.3	
Operating result	110.1	8.4%	119.6	7.1%
Net financial items	-17.3		-16.0	
Result before tax	92.8		103.6	
Tax on result for the period	-19.9		-19.9	
Result for the period	72.9		83.7	
Result per share (SEK)	1.11		1.28	

2020

April - June

Operating result per operating segment

Corporate

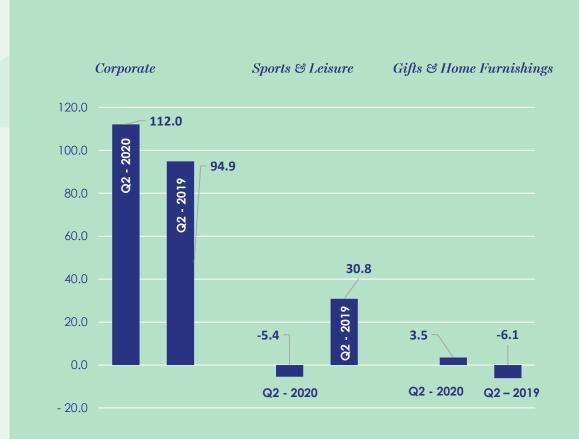
- Higher net sales, several major trading orders
- Increased sales in Southern Europe and Other countries, decreases in other regions
- Lower gross profit margin
- Cost savings

Sports & Leisure

- Lower net sales
- Shutdown in the US
- Cost savings

Gifts & Home Furnishings

- Lower net sales, mainly Sweden
- Cost savings



April – June Cash flow

SEK million	Apr – Jun 2020	Apr – Jun 2019
Cash flow from operating activities before changes in working capital	176.0	143.8
Change in working capital	75.5	-134.8
Cash flow from operating activities	251.4	9.0
Investing activities	-11.1	-35.6
Cash flow after investing activities	240.3	-26.6
Financial activities	-201.6	-57.4
Cash flow for the period	38.7	-84.0

Financial information

2020

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January - June

2020

January - June

Net sales

- Sales amounted to SEK 2,755.4 (3,193.9) million
- Sales **decreased by 14 %** (15% in local currencies)
- Promo sales channel decreased 5 %, retail 27 %



Net sales per operating segment

Corporate 0%

Sports & Leisure -31%

Gifts & Home Furnishings -12%



📕 Promo 🛛 📕 Retail

January - June

Net sales per geographic area and operating segment

		Corporate Sports & Leisure		Gifts & Home Furnishings		Total			
SEK million	Jan - Jun 2020	Jan – Jun 2019	Jan – Jun 2020	Jan – Jun 2019	Jan – Jun 2020	Jan – Jun 2019	Jan – Jun 2020	Jan – Jun 2019	Change %
USA	81.8	105.9	429.6	707.1	23.5	22.0	534.9	835.0	-36%
Sweden	169.9	222.8	188.9	224.4	237.0	276.9	595.9	724.1	-18%
Central Europe	262.8	348.2	124.5	138.1	7.0	6.1	394.3	492.4	-20%
Nordic countries excl. Sweden	164.7	218.3	120.9	181.8	14.6	18.3	300.2	418.4	-28%
Southern Europe	510.7	368.6	24.9	29.8	0.1	0.2	535.7	398.7	34%
Other countries	351.6	271.3	34.9	48.7	7.9	5.3	394.4	325.4	21%
Total	1 541.5	1 535.1	923.9	1 329.8	290.1	328.9	2 755.4	3 193.9	-14%

2020

January - June

- Gross profit margin amounted to 41.6 (46.8)%
- Larger share of trading shipments
- Lower gross profit margin in all segments
- External costs and personnel costs amounted to a total of SEK -1,000.7 (-1,242.3) million
- Cost savings
- Reduced number of staff and temporary layoffs
- Operating result amounted to SEK 86.0 (165.6) million
- Lower net sales
- Cost savings
- Government support
- Result for the period amounted to SEK 35.9 (109.7) million

SEK million	Jan – Jun 2020		Jan – Jun 2019		
Net sales	2 755.4		3 193.9		
Goods for resale	-1 609.9		-1 698.6		
Gross profit	1 145.5	41.6%	1 495.3	46.8%	
Other operating income	82.0		32.7		
External costs	-498.7		-668.7		
Personnel costs	-502.0		-573.6		
Depreciation and write-downs of tangible and intangible fixed assets	-117.9		-103.8		
Other operating costs Share of associated companies' result	-21.8 -1.1		-15.9 -0.5		
Operating result	86.0	3.1%	165.6	5.2%	
Net financial items	-35.2		-29.9		
Result before tax	50.7		135.6		
Tax on result for the period	-14.8		-25.9		
Result for the period	35.9		109.7		
Result per share (SEK)	0.57		1.68		

2020

January - June

Operating result per operating segment

Corporate

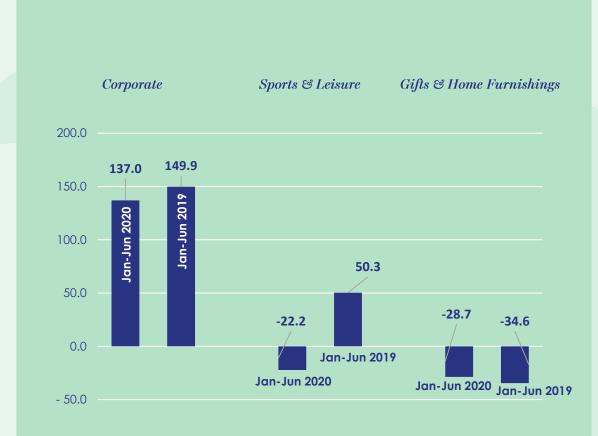
- Net sales in line with the previous year
- Several major trading orders
- Increased sales in Southern Europe and Other countries, decreases in other regions
- Lower gross profit margin
- Cost savings

Sports & Leisure

- Lower net sales
- Decreased sales in all regions and sales channels
- Cost savings

Gifts & Home Furnishings

- Lower net sales
- Cost savings



January - June

Cash flow

SEK million	Jan - Jun 2020	Jan – Jun 2019
Cash flow from operating activities before changes in working capital	113.0	193.1
Change in working capital	253.0	-249.2
Cash flow from operating activities	366.0	-56.1
Investing activities	-41.7	-73.9
Cash flow after investing activities	324.3	-130.0
Financial activities	-398.6	-8.2
Cash flow for the period	-72.5	-138.2

Financial key figures

	Apr – Jun 2020	Apr – Jun 2019	Jan – Jun 2020	Jan – Jun 2019
Net sales growth, %	-22.2	10.9	-13.7	14.2
Number of employees	2 152	2 597	2 1 5 2	2 597
Gross profit margin, %	39.2	46.5	41.6	46.8
Operating margin before depreciations, %	12.8	10.2	7.4	8.4
Operating margin, %	8.4	7.1	3.1	5.2
Return on shareholders' equity, %			7.8	10.3
Return on capital employed, %			6.7	8.3
Equity ratio, %			47.9	44.7
Net debt to equity ratio, %			69.9	79.2
Net debt in relation to working capital, %			74.1	77.6
Net debt, SEK million			2 656.6	2 783.7
Inventory turnover, times			1.0	1.1
Shareholders' equity per share, SEK			57.08	52.70

NWG // CEO COMMENTS



"The second quarter turned out considerably better than I feared and I am entirely convinced that we will come out of the crisis stronger than ever"



Torsten Jansson CEO

April – June

- Decreased demand due to the COVID-19-crisis. Shutdowns in several countries, but increase of trading orders.
- **Operating result** decreased to SEK 110.1 (119.6) million, but improved operating margin.
- Concrete and swift actions regarding **cost** savings and liquidity improvements.
- Strong cash flow and decreased net debt.

January – June

- Net sales decreased by 14 % (15 % in local currencies), as a result of the COVID-19-crisis.
- Satisfied with the operating result, despite a drop to SEK 86.0 (165.6) million.
- Strong cash flow and decreased net debt.

NWG //

We strive to make everyone who buys our products a happy customer. If you choose to invest in New Wave Group we want you to know that we promise to take care of your investment in the best possible way we can through long term thinking, growth, stability and hard work!

