Annual General Meeting

Kosta May16-2023

## NWG // THE WORLD

## This is <br> New Wave Group



Sales acitivity in own subsidiary

New Wave Group is a growth group that designs, acquires and develops brands. To ensure good risk diversification, the Group will market its products in the promo market and the retail market.

Own purchasing offices

## Our operating segments and sales channels

Our brands are categorized according to which of our three operating segments it belongs to: Corporate, Sports \& Leisure or Gifts \& Home Furnishings.

The brands are distributed in both the promo market and the retail market to achieve good risk diversification.

Corporate

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| :---: | :---: | :---: | :---: | :---: |
| торРоит | cottover | garzar | $\overline{\text { O.A.D }}$ | UCC |

Sports Є Leisure


Gifts ๕ Home Furnishings


NWG // THE SEGMENTS

## Corporate

The vision for the Corporate operating segment is to become the leading supplier of promotional products to corporations in Europe and one of the leading suppliers in the United States by offering companies a broad product range, strong brands, advanced expertise and service, and a superior allinclusive concept.

Aquisition of B.T.C. Activervear Ltd

Our largest brand Clique
increased $40 \%$ in net sales during 2022

## Sports \& Leisure

The vision for the Sports \& Leisure operating segment involves establishing Craft as a
coorld-leading sportsccear brand and making Cutter \& Buck a roorld-leading golf apparel brand.

The brand Auclair should take a leading position on gloves in Europe and roe roill also use Paris Glove's strong distribution platform to launch the Group's other brands in Canada.

Overall, we roant to be one of the leading sports suppliers, both in Sreeden and in other European countries and in the United States. All in all, our brands shall give us a position among the largest sport suppliers in the roorld.

Craft extends the collaboration with Hammarby Fotboll, which extends until-2028.


The Wómen's Stwedish National Volleyball Team wins against Portugal in the European Silver League and is classified for the European Golden League.

Craft began worlsing raith the Swedish Volleyball Association in Yune.


Craft has signed agreements with the Norwegian national teams in crosscountry sliiing, biathlon and combined.


## FOOTWEAR



CTM ULTRA CARBON RACE REBEL
'Best Fast
Shoe.'


PRO ENDUR DISTANCE
'Best Overall
Running Shoe'


PRO ENDUR DISTANCE
'Best Long-Run Shoe'


## Gifts छ Home Furnishings

The vision for the Gifts $\mathcal{H}$ Home Furnishings operating segment is to make Orrefors and Kosta Boda roorld-leading glass and crystal suppliers.

Part of the vision also involves utilising innovative and playful design to makie Sagaform a prominent player in Northern Europe in both the promo and retail markets.

## KostaBoda

3 Days of Design in Copenhagen


Elvis $\times$ Kosta Boda


SneakersnStuff x Kosta Boda



What do these products have in common?


## We develop

New Wave Group's range based on needs - and to create an offer for companies and associations that no other supplier can!

## Example - Hammarby



## Hammarby

Supporters' shop


~INTERSPORT
teamsortiment foreningar materalishopen
Hammarby IF Fotboll

Company profiling


| Brand | Retail | Promo |
| :---: | :---: | :---: |
| Craft | $\checkmark$ | $\checkmark$ |
| Clique | $\checkmark$ | $\checkmark$ |
| Sagaform | $\checkmark$ | $\checkmark$ |
| Orrefors \& Kosta Boda | $\checkmark$ | $\checkmark$ |
| D\&J (Several brands) | $\checkmark$ | $\checkmark$ |
| Cutter \& Buck | $\checkmark$ | $\checkmark$ |
|  |  |  |

## 2022 in mumbers



## Summery

- Strong sales development in Corporate and Sports ঞ Leisur, while Gifts $\mathcal{G}$ Home Furnishings declined. Both sales channels increased net sales. The USA and Europe were the regions that increased the most.
- Operating result improved by SEK 499,2 million compared to the previous year and amounted to SEK 1 505,1 (1005,9) million.
- The operating margin amounted to $\mathbf{1 7 , 0}(\mathbf{1 5 , 0}) \%$


## Fanuary - December

Net sales

- Sales amounted to SEK 8,843.6 $(6,718.6)$ million
- Sales increased by $\mathbf{3 2 \%}$ (of which currency $8 \%$ and acquisition 4\%)
- Promo sales channel increased by $\mathbf{3 7 \%}$, retail increased by $\mathbf{2 4 \%}$



## Net sales per operating segment



## Fanuary - December

Net sales per geographic area and operating segment

| SEK million | Corporate |  | Sports \& Leisure |  | Gifts \& Home Furnishings |  | Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2021 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2021 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2021 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ | $\begin{array}{r} \text { Jan - Dec } \\ 2021 \end{array}$ | Change \% |
| USA | 303.5 | 203.6 | 1769.5 | 1145.0 | 66.0 | 60.4 | 2139.0 | 1409.0 | 52\% |
| Sweden | 545.0 | 476.1 | 724.3 | 637.6 | 740,8 | 799.4 | 2010.1 | 1913.1 | 5\% |
| Central Europe | 1201.0 | 660.8 | 413.1 | 338.9 | 25.0 | 26.0 | 1639.1 | 1025.7 | 60\% |
| Nordic countries excl. Sweden | 494.5 | 401.3 | 526.7 | 411.4 | 62.4 | 49.8 | 1083.6 | 862.5 | 26\% |
| Southern Europe | 1059.6 | 779.3 | 119.3 | 83.2 | 0.4 | $0 . .4$ | 1179.3 | 862.9 | 37\% |
| Other countries | 548.4 | 450.5 | 229.4 | 176.4 | 14.7 | 18.5 | 792.5 | 645.4 | 23\% |
| Total | 4152.0 | 2971.6 | 3782.3 | 2792.5 | 909.3 | 954.5 | 8843.6 | 6718.6 | 32\% |

## Fanuary - December

- Gross profit margin amounted to 49.5 (48.1)\%
- Increase in Corporate and Sports \& Leisure and Gifts \& Home Furnishings on the same level as py
- External costs and personnel costs amounted to a total of SEK $-2,675.6(-2,084.8)$ million
- Increase of volume-related costs
- Increased marketing activity
- Appropriately staffed for the current volumes
- Operating result amounted to SEK 1,505.1 $(1,005.9)$ million
- Higher net sales and improved Gross profit margin
- Result for the period amounted to SEK 1,168.8 (760.0) million

| SEK million | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ |  | $\begin{array}{r} \text { Jan - Dec } \\ 2022 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 8843.6 |  | 6718.6 |  |
| Goods for resale | -4 468.4 |  | -3 489.3 |  |
| Gross profit | 4375.2 | 49.5\% | 3229.3 | 48.1\% |
| Other operating income | 123.9 |  | 111.5 |  |
| External costs | -1470.3 |  | -1067.9 |  |
| Personnel costs | -1205.3 |  | -1016.9 |  |
| Depreciation and write-downs of tangible and intangible fixed assets | -249.2 |  | -227.3 |  |
| Other operating costs | -67.4 |  | -21.7 |  |
| Share of associated companies' result | -1.8 |  | -1.1 |  |
| Operating result | 1505.1 | 17.0\% | 1005.9 | 15.0\% |
| Net financial items | -55.0 |  | -43.0 |  |
| Result before tax | 1450.1 |  | 962.9 |  |
| Tax on result for the period | -281.3 |  | -202.9 |  |
| Result for the period | 1168.8 |  | 760.0 |  |
| Result per share (SEK) | 17.62 |  | 11.46 |  |

## Yanuary - December

Operating result per operating segment


## Fanuary - December

## Cash flow

MSEK

|  |  |
| ---: | ---: |
| Jan - Dec | Jan - Dec |
| 2022 | 2021 |
| 1383,2 | 993,0 |
| $-1743,2$ | 214,4 |
| $-360,0$ | 1207,4 |
| $-522,2$ | $-114,2$ |
| $-882,2$ | 1093,2 |
| 934,1 | $-1110,9$ |
| 51,9 | $-17,7$ |
|  |  |

## Strong balance sheet

SEK million

| Equity | 5890.5 | 4567.6 |
| :---: | :---: | :---: |
| Equity ratio, \% | 53.8 | 59.6 |
| Net debt, SEK million | 2329.6 | 1068.8 |
| Net debt to credit institutes, SEK million | 1635.4 | 375.1 |
| Equity per share, SEK | 88.77 | 68.83 |

## Development of net sales and operating result




Torsten Jansson CEO

## Income statement

- Net sales increased by $32 \%$ (of which $8 \%$ currency and $4 \%$ acquistion)
- Strong development in Corporate and Sports \& Leisure but Gifts \& Home Furnishings decreased
- Operating margin has improved and amounted to $17.0 \%$ vs $15.0 \%$ in previous year


## Cash flow and balance sheet

- Strong balance sheet with $\mathbf{5 3 . 8 \%}$ in equity ratio after the acquistion
- Inventory at a level we want it to be



## comments

"Nere Wave has gone from a local to a global company and our company will now be traded on the OMX Stockholm Large Cap after clearing the OTC list, O list and Mid Cap."

Torsten Jansson
CEO


## The future

- We are well postioned for the future
- We shall be able to take market shares and have both the capacity and finances for more acquisitions
- We will increase the investing in product development, marketing and new establishments



### 2.301-2303

- Continued strong development in Corporate and Sport G Leisure. Both sales channels increased net sales and it was mainly in the US and Europe that the improvement took place.
- Operating profit improved by SEK 104.4 million compared to the previous year and amounted to SEK 319.5 (209.1) million.
- The operating margin amounted to $\mathbf{1 4}, 7(\mathbf{1 1 , 8}) \%$


## Fanuary - March

- Gross profit margin amounted to 50.7 (47.5)\%
- All segments improved their gross profit margin
- External costs and personnel costs amounted to a total of SEK -717.2 (-586.2) million
- Acquired business
- Increase of volume-related costs.
- Increased marketing activity
- Appropriately staffed for the current volumes.
- Operating result amounted to SEK 313.5 (209.1) million
- Higher net sales and improved Gross profit margin.
- Acquired business contributed SEK 9.6 million
- Result for the period amounted to SEK 222.2 (153.5) million

| SEK million | $\begin{array}{r} \text { Jan - Mar } \\ 2023 \end{array}$ |  | $\begin{array}{r} \text { Jan - Mar } \\ 2022 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 2135.5 |  | 1774.9 |  |
| Goods for resale | -1 052.6 |  | -931.6 |  |
| Gross profit | 1082.9 | 50.7\% | 843.3 | 47.5\% |
| Other operating income | 23.7 |  | 22.6 |  |
| External costs | -388.4 |  | -311.6 |  |
| Personnel costs | -328.8 |  | -274.6 |  |
| Depreciation and write-downs of tangible and intangible fixed assets | -65.4 |  | -58.8 |  |
| Other operating costs | -10.2 |  | -11.8 |  |
| Share of associated companies' result | -0.3 |  | 0.0 |  |
| Operating result | 313.5 | 14.7\% | 209.1 | 11.8\% |
| Net financial items | -28.5 |  | -9.6 |  |
| Result before tax | 285.0 |  | 199.5 |  |
| Tax on result for the period | -62.8 |  | -46.0 |  |
| Result for the period | 222.2 |  | 153.5 |  |
| Result per share (SEK) | 3.35 |  | 2.31 |  |

## Fanuary - March

Cash flow

SEK million

| Jan-Mar | Jan-Mar |
| ---: | ---: |
| 2023 | 2022 |
|  |  |
| 297.8 | 203.6 |
| -490.9 | -198.4 |
| -193.1 | 5.2 |
| -40.7 | -25.3 |
| -233.8 | -20.1 |
|  | -16.3 |
| 190.0 | -36.4 |
| -43.8 |  |

## Rolling 12 months

- Continuing rising net sales and operating margin, now amounts to $17.5 \%$

| SEK million | Rolling 12 months |  |
| :---: | :---: | :---: |
| Net sales | 9204.2 |  |
| Goods for resale | -4 589.4 |  |
| Gross profit | 4614.8 | 50.1\% |
| Other operating income | 125.0 |  |
| External costs | -1547.1 |  |
| Personnel costs | -1 259.5 |  |
| Depreciation and write-downs of tangible and intangible fixed assets | -255.8 |  |
| Other operating costs | -65.8 |  |
| Share of associated companies' result | -2.1 |  |
| Operating result | 1609.5 | 17.5\% |
| Net financial items | -74.0 |  |
| Result before tax | 1535.5 |  |
| Tax on result for the period | -298.1 |  |
| Result for the period | 1237.4 |  |
| Result per share (SEK) | 18.65 |  |

 products a happy customer: If you choose to incest in Nerw Waroe Group we want you to know that we promise to take care of your investment in the best possible roay roe can through long term thinking, groweth, stability and hard work!

NWG //
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